

業績推移データ

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当社は、2006年度(2007年3月期)中間決算から、証券取引法および会社法において要求される連結財務諸表を作成する際の会計基準を米国会計基準から日本会計基準に変更いたしました。これに伴い、本資料に掲載されている情報は、日本会計基準に基づいております。日本会計基準と米国会計基準との間には重大な差異があります。

<将来予想に関する注意>

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本資料に含まれる経営目標は、予測や将来の業績に関する経営陣の現在の推定を表すものではなく、NECが事業戦略を遂行することにより経営陣が達成しようとする目標を表すものです。

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Historical Financial Data

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NEC has changed the accounting principles under which it prepares its consolidated financial statements required under the Securities and Exchange Law of Japan and the Company Law of Japan from U.S. GAAP to Japan GAAP, effective for the first half of the fiscal year ending March 31, 2007. In light of the change, the information provided on this supplemental material has been prepared in accordance with Japan GAAP. Please note that there are significant differences between Japan GAAP and U.S. GAAP.

CAUTIONARY STATEMENTS:

This material contains forward-looking statements pertaining to strategies, financial targets, technology, products and services, and business performance of NEC Corporation and its consolidated subsidiaries (collectively "NEC"). Written forward-looking statements may appear in other documents that NEC files with stock exchanges or regulatory authorities, such as the Director of the Kanto Finance Bureau, and in reports to shareholders and other communications. NEC is relying on certain safe-harbors for forward-looking statements in making these disclosures. Some of the forward-looking statements can be identified by the use of forward-looking words such as "believes," "expects," "may," "will," "should," "seeks," "intends," "plans," "estimates," "targets," "aims," or "anticipates," or the negative of those words, or other comparable words or phrases. You can also identify forward-looking statements by discussions of strategy, beliefs, plans, targets, or intentions. Forward-looking statements necessarily depend on currently available assumptions, data, or methods that may be incorrect or imprecise and NEC may not be able to realize the results expected by them. You should not place undue reliance on forward-looking statements, which reflect NEC's analysis and expectations only. Forward-looking statements are not guarantees of future performance and involve inherent risks and uncertainties. A number of important factors could cause actual results to differ materially from those in the forward-looking statements. Among the factors that could cause actual results to differ materially from such statements include (i) global economic conditions and general economic conditions in NEC's markets, (ii) fluctuating demand for, and competitive pricing pressure on, NEC's products and services, (iii) NEC's ability to continue to win acceptance of NEC's products and services in highly competitive markets, (iv) NEC's ability to expand into foreign markets, such as China, (v) regulatory change and uncertainty and potential legal liability relating to NEC's business and operations, (vi) NEC's ability to restructure, or otherwise adjust, its operations to reflect changing market conditions, (vii) movement of currency exchange rates, particularly the rate between the yen and the U.S. dollar, (viii) the impact of unfavorable conditions or developments, including share price declines, in the equity markets which may result in losses from devaluation of listed securities held by NEC, and (iv) impact of any regulatory action or legal proceeding against NEC. Any forward-looking statements speak only as of the date on which they are made. New risks and uncertainties come up from time to time, and it is impossible for NEC to predict these events or how they may affect NEC. NEC does not undertake any obligation to update or revise any of the forward-looking statements, whether as a result of new information, future events, or otherwise.

The management targets included in this material are not projections, and do not represent management's current estimates of future performance. Rather, they represent targets that management will strive to achieve through the successful implementation of NEC's business strategies.

Finally, NEC cautions you that the statements made in this material are not an offer of securities for sale. Securities may not be offered or sold in any jurisdiction in which required registration is absent or an exemption from registration under the applicable securities laws is not granted.

日本会計基準 (JAPAN GAAP)

単位:百万円 (In millions of yen)

	2005年度	2006年度	2007年度	2008年度	2009年度	2010年度	2011年度	2012年度	2013年度
	平成17年度	平成18年度	平成19年度	平成20年度	平成21年度	平成22年度	平成23年度	平成24年度	平成25年度
	The year ended March 31, 2006	The year ended March 31, 2007	The year ended March 31, 2008	The year ended March 31, 2009	The year ended March 31, 2010	The year ended March 31, 2011	The year ended March 31, 2012	The year ended March 31, 2013	The year ended March 31, 2014
	予想 (Forecast)								
売上高 Net sales	4,929,970	4,652,649	4,617,153	4,215,603	3,583,148	3,115,424	3,036,836	3,071,609	3,000,000
(前年度比増減率) (Annual Growth) (%)	-	-5.6	-0.8	-8.7	-15.0	-13.1	-2.5	1.1	-2.3
国内 Japan	3,585,288	3,438,964	3,461,404	3,281,134	2,870,262	2,636,075	2,555,344	2,588,491	
海外 Overseas	1,344,682	1,213,685	1,155,749	934,469	712,886	479,349	481,492	483,118	
(対売上高比率) (Ratio to Net sales) (%)	27.3	26.1	25.0	22.2	19.9	15.4	15.9	15.7	
売上原価 Cost of sales	3,523,577	3,242,459	3,142,844	2,929,567	2,492,403	2,199,973	2,128,920	2,142,243	
(対売上高比率) (Ratio to Net sales) (%)	71.5	69.7	68.1	69.5	69.6	70.6	70.1	69.7	
販売費および一般管理費 Selling, general and administrative expenses	1,333,867	1,340,214	1,317,544	1,292,237	1,039,840	857,631	834,174	814,719	
(対売上高比率) (Ratio to Net sales) (%)	27.1	28.8	28.5	30.7	29.0	27.5	27.5	26.5	
営業利益 (損失) Operating income (loss)	72,526	69,976	156,765	-6,201	50,905	57,820	73,742	114,647	100,000
(対売上高比率) (Ratio to Net sales) (%)	1.5	1.5	3.4	-0.1	1.4	1.9	2.4	3.7	3.3
経常利益 (損失) Ordinary income (loss)	14,955	16,347	112,240	-93,171	49,429	41	42,050	92,024	70,000
(対売上高比率) (Ratio to Net sales) (%)	0.3	0.4	2.4	-2.2	1.4	0.0	1.4	3.0	2.3
税金等調整前当期純利益 (損失) Income (loss) before income taxes and minority interests	51,735	96,297	93,618	-290,970	55,654	-15,687	3,300	69,279	
(対売上高比率) (Ratio to Net sales) (%)	1.0	2.1	2.0	-6.9	1.6	-0.5	0.1	2.3	
当期純利益 (損失) Net income (loss)	-10,062	9,128	22,681	-296,646	11,428	-12,518	-110,267	30,434	20,000
(対売上高比率) (Ratio to Net sales) (%)	-0.2	0.2	0.5	-7.0	0.3	-0.4	-3.6	1.0	0.7
設備投資額 Capital expenditures	160,960	177,480	122,577	103,142	83,098	52,850	41,980	45,614	50,000
減価償却費 Depreciation	153,093	149,681	147,779	133,624	111,167	62,097	53,306	51,167	55,000
研究開発費 R&D expenses	287,441	334,639	352,200	346,529	275,969	176,514	161,968	151,676	160,000
(対売上高比率) (Ratio to Net Sales) (%)	5.8	7.2	7.6	8.2	7.7	5.7	5.3	4.9	5.3
営業活動によるキャッシュ・フロー Cash flows from operating activities	225,804	238,318	192,302	27,359	134,816	33,660	83,857	143,748	
投資活動によるキャッシュ・フロー Cash flows from investing activities	-84,687	-169,676	-135,760	-173,167	-41,241	-146,244	-49,706	-101,742	
フリー・キャッシュ・フロー Free cash flows	141,117	68,642	56,542	-145,808	93,575	-112,584	34,151	42,006	
財務活動によるキャッシュ・フロー Cash flows from financing activities	-200,199	-103,739	-100,704	102,155	-80,408	73,075	14,692	-98,807	
現金および現金同等物の期末残高 Cash and cash equivalents, at end of year	452,370	423,369	374,838	317,271	330,548	203,879	251,843	197,132	
一株当たり金額 (Per share data) 単位:円 (In yen)									
当期純利益 (損失) Net income (loss)	-5.26	4.43	11.06	-146.64	5.04	-4.82	-42.44	11.71	7.70
潜在株式調整後当期純利益 Diluted net income	-	4.23	10.64	-	4.91	-	-	-	-
配当金 Cash dividends	6.00	8.00	8.00	0.00	4.00	0.00	0.00	4.00	4.00

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日本会計基準 (JAPAN GAAP)

	2006/3/31	2007/3/31	2008/3/31	2009/3/31	2010/3/31	2011/3/31	2012/3/31	2013/3/31	2014/3/31
	平成18年3月31日	平成19年3月31日	平成20年3月31日	平成21年3月31日	平成22年3月31日	平成23年3月31日	平成24年3月31日	平成25年3月31日	平成26年3月31日
単位:百万円 (In millions of yen)	March 31, 2006	March 31, 2007	March 31, 2008	March 31, 2009	March 31, 2010	March 31, 2011	March 31, 2012	March 31, 2013	March 31, 2014

総資産 Total assets	3,802,775	3,731,669	3,526,795	3,075,378	2,937,644	2,628,931	2,557,570	2,580,966	
有利子負債残高 Interest-bearing debt	935,103	859,292	800,843	925,163	729,548	675,798	692,734	603,451	
ネット有利子負債残高 Net interest-bearing debt	482,733	435,923	426,005	607,892	399,000	471,919	440,891	406,319	
負債合計 Total liabilities	2,560,125	2,491,546	2,341,274	2,289,813	2,005,732	1,753,490	1,779,956	1,744,819	
資本金 Common stock	337,821	337,822	337,940	337,940	397,199	397,199	397,199	397,199	
自己資本 Owner's equity	1,029,807	1,038,808	1,004,221	641,654	790,904	757,054	656,956	710,666	
純資産 Total net assets	1,242,650	1,240,123	1,185,521	785,565	931,912	875,441	777,614	836,147	

発行済株式総数 (千株) Shares of common stock outstanding (thousands of shares)	1,995,923	2,029,555	2,029,733	2,029,733	2,604,733	2,604,733	2,604,733	2,604,733	
株主数 Number of shareholders	244,111	257,608	254,577	244,521	271,737	279,583	271,589	263,993	

収益性 (Profitability)

自己資本利益率 ROE (Return on equity)	(%)	-	0.9	2.2	-36.0	1.6	-1.6	-15.6	4.5
総資産経常利益率 ROA (Return on asset)	(%)	-	0.4	3.1	-2.8	1.6	0.0	1.6	3.6

安全性 (Financial stability)

自己資本比率 Owner's equity ratio	(%)	27.1	27.8	28.5	20.9	26.9	28.8	25.7	27.5
D/Eレシオ (負債/自己資本比率) Debt/Equity ratio	倍 times	0.91	0.83	0.80	1.44	0.92	0.89	1.05	0.85
ネットD/Eレシオ (ネット負債/自己資本比率) Net Debt/Equity ratio	倍 times	0.47	0.42	0.42	0.95	0.50	0.62	0.67	0.57

一株当たり金額 (Per share data)

単位:円 (In yen)

純資産 Total net assets	516.62	512.99	495.96	317.11	304.36	291.35	252.83	273.51	
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従業員数 Number of employees	154,180	154,786	152,922	143,327	142,358	115,840	109,102	102,375	
連結子会社数 Number of consolidated subsidiaries	356	342	334	328	310	283	265	270	
持分法適用関連会社数 Number of affiliated companies	68	68	66	63	60	55	55	53	

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日本会計基準 (JAPAN GAAP)

単位:百万円 (In millions of yen)

アジア (Asia)

	2005年度 平成17年度 The year ended March 31, 2006	2006年度 平成18年度 The year ended March 31, 2007	2007年度 平成19年度 The year ended March 31, 2008	2008年度 平成20年度 The year ended March 31, 2009	2009年度 平成21年度 The year ended March 31, 2010	2010年度 平成22年度 The year ended March 31, 2011	2011年度 平成23年度 The year ended March 31, 2012	2012年度 平成24年度 The year ended March 31, 2013
売上高 Net sales		421,949	458,719	374,288	321,790	158,470	152,960	162,320
(前年度比増減率) (Annual Growth) (%)		-	8.7	-18.4	-14.0	-50.8	-3.5	6.1
(対売上高比率) (Ratio to Net sales) (%)		9.1	9.9	8.9	9.0	5.1	5.0	5.3

欧州 (Europe)

売上高 Net sales	555,107	448,487	325,582	260,155	164,672	109,783	104,406	84,168
(前年度比増減率) (Annual Growth) (%)	-	-19.2	-27.4	-20.1	-36.7	-33.3	-4.9	-19.4
(対売上高比率) (Ratio to Net sales) (%)	11.3	9.6	7.1	6.2	4.6	3.5	3.4	2.7

北米 (North America)

売上高 Net sales								
(前年度比増減率) (Annual Growth) (%)								
(対売上高比率) (Ratio to Net sales) (%)								

その他 (Others)

売上高 Net sales	789,575	343,249	371,448	300,026	226,424	211,096	224,126	236,630
(前年度比増減率) (Annual Growth) (%)	-	-	8.2	-19.2	-24.5	-6.8	6.2	5.6
(対売上高比率) (Ratio to Net sales) (%)	16.0	7.4	8.0	7.1	6.3	6.8	7.4	7.7

合計 (Consolidated total)

売上高 Net sales	1,344,682	1,213,685	1,155,749	934,469	712,886	479,349	481,492	483,118
(前年度比増減率) (Annual Growth) (%)	-	-9.7	-4.8	-19.1	-23.7	-32.8	0.4	0.3
(対売上高比率) (Ratio to Net sales) (%)	27.3	26.1	25.0	22.2	19.9	15.4	15.9	15.7

* 売上高は顧客の所在地を基礎とし、国または地域に分類しています。

* Sales, based on the location of customers, are classified by country or region

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

単位: 百万円 (In millions of yen)

	2011年度 (FY2012)							年間 (Full Year)
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
	2011.4-6	2011.7-9	2011.4-9	2011.10-12	2011.4-12	2012.1-3	2011.10-2012.3	2011.4-2012.3
パブリック事業 (Public Business)								
売上高 Net sales	112,957	158,212	271,169	132,842	404,011	245,442	378,284	649,453
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-1,902	12,473	10,571	4,726	15,297	27,966	32,692	43,263
(対売上高比率) (Ratio to Net sales) (%)	-1.7	7.9	3.9	3.6	3.8	11.4	8.6	6.7
エンタープライズ事業 (Enterprise Business)								
売上高 Net sales	44,658	57,890	102,548	50,873	153,421	68,736	119,609	222,157
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-2,683	-706	-3,389	-1,475	-4,864	5,379	3,904	515
(対売上高比率) (Ratio to Net sales) (%)	-6.0	-1.2	-3.3	-2.9	-3.2	7.8	3.3	0.2
テレコムキャリア事業 (Telecom Carrier Business)								
売上高 Net sales	138,913	169,629	308,542	156,909	465,451	193,821	350,730	659,272
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	1,824	14,061	15,885	9,423	25,308	29,313	38,736	54,621
(対売上高比率) (Ratio to Net sales) (%)	1.3	8.3	5.1	6.0	5.4	15.1	11.0	8.3
システムプラットフォーム事業 (System Platform Business)								
売上高 Net sales	147,201	182,919	330,120	165,208	495,328	215,707	380,915	711,035
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-5,640	3,413	-2,227	-5,212	-7,439	21,205	15,993	13,766
(対売上高比率) (Ratio to Net sales) (%)	-3.8	1.9	-0.7	-3.2	-1.5	9.8	4.2	1.9
その他 (Others)								
売上高 Net sales	225,386	205,440	430,826	163,176	594,002	200,917	364,093	794,919
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	158	10,161	10,319	-1,587	8,732	1,631	44	10,363
(対売上高比率) (Ratio to Net sales) (%)	0.1	4.9	2.4	-1.0	1.5	0.8	0.0	1.3
消去・配賦不能 (Eliminations/Unclassifiable expense)								
営業利益 (損失) Operating income (loss)	-11,197	-13,173	-24,370	-14,080	-38,450	-10,336	-24,416	-48,786
合計 (Consolidated total)								
売上高 Net sales	669,115	774,090	1,443,205	669,008	2,112,213	924,623	1,593,631	3,036,836
(前年度比増減率) (Annual Growth) (%)	0.2	-3.4	-1.8	-7.2	-3.5	-0.1	-3.2	-2.5
営業利益 (損失) Operating income (loss)	-19,440	26,229	6,789	-8,205	-1,416	75,158	66,953	73,742
(対売上高比率) (Ratio to Net sales) (%)	-2.9	3.4	0.5	-1.2	-0.1	8.1	4.2	2.4

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

単位: 百万円 (In millions of yen)

	2012年度 (FY2013)							年間 (Full Year)
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
	2012.4-6	2012.7-9	2012.4-9	2012.10-12	2012.4-12	2013.1-3	2012.10-2013.3	2012.4-2013.3
パブリック事業 (Public Business)								
売上高 Net sales	114,907	162,042	276,949	149,207	426,156	254,497	403,704	680,653
(前年度比増減率) (Annual Growth) (%)	1.7	2.4	2.1	12.3	5.5	3.7	6.7	4.8
営業利益 (損失) Operating income (loss)	85	14,333	14,418	8,859	23,277	25,761	34,620	49,038
(対売上高比率) (Ratio to Net sales) (%)	0.1	8.8	5.2	5.9	5.5	10.1	8.6	7.2
エンタープライズ事業 (Enterprise Business)								
売上高 Net sales	50,043	68,805	118,848	59,041	177,889	73,685	132,726	251,574
(前年度比増減率) (Annual Growth) (%)	12.1	18.9	15.9	16.1	15.9	7.2	11.0	13.2
営業利益 (損失) Operating income (loss)	-2,668	4,610	1,942	181	2,123	3,338	3,519	5,461
(対売上高比率) (Ratio to Net sales) (%)	-5.3	6.7	1.6	0.3	1.2	4.5	2.7	2.2
テレコムキャリア事業 (Telecom Carrier Business)								
売上高 Net sales	155,142	187,545	342,687	166,330	509,017	200,265	366,595	709,282
(前年度比増減率) (Annual Growth) (%)	11.7	10.6	11.1	6.0	9.4	3.3	4.5	7.6
営業利益 (損失) Operating income (loss)	12,680	18,241	30,921	17,917	48,838	22,724	40,641	71,562
(対売上高比率) (Ratio to Net sales) (%)	8.2	9.7	9.0	10.8	9.6	11.3	11.1	10.1
システムプラットフォーム事業 (System Platform Business)								
売上高 Net sales	163,073	204,090	367,163	167,343	534,506	209,897	377,240	744,403
(前年度比増減率) (Annual Growth) (%)	10.8	11.6	11.2	1.3	7.9	-2.7	-1.0	4.7
営業利益 (損失) Operating income (loss)	-1,765	13,463	11,698	4,169	15,867	16,832	21,001	32,699
(対売上高比率) (Ratio to Net sales) (%)	-1.1	6.6	3.2	2.5	3.0	8.0	5.6	4.4
その他 (Others)								
売上高 Net sales	148,368	193,794	342,162	180,110	522,272	163,425	343,535	685,697
(前年度比増減率) (Annual Growth) (%)	-34.2	-5.7	-20.6	10.4	-12.1	-18.7	-5.6	-13.7
営業利益 (損失) Operating income (loss)	-3,620	20,950	17,330	9,685	27,015	-10,093	-408	16,922
(対売上高比率) (Ratio to Net sales) (%)	-2.4	10.8	5.1	5.4	5.2	-6.2	-0.1	2.5
消去・配賦不能 (Eliminations/Unclassifiable expense)								
営業利益 (損失) Operating income (loss)	-12,592	-16,349	-28,941	-16,374	-45,315	-15,720	-32,094	-61,035
合計 (Consolidated total)								
売上高 Net sales	631,533	816,276	1,447,809	722,031	2,169,840	901,769	1,623,800	3,071,609
(前年度比増減率) (Annual Growth) (%)	-5.6	5.4	0.3	7.9	2.7	-2.5	1.9	1.1
営業利益 (損失) Operating income (loss)	-7,880	55,248	47,368	24,437	71,805	42,842	67,279	114,647
(対売上高比率) (Ratio to Net sales) (%)	-1.2	6.8	3.3	3.4	3.3	4.8	4.1	3.7

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

単位: 百万円 (In millions of yen)

	2013年度 (FY2014)							年間 (Full Year) 2013.4-2014.3
	1Q 2013.4-6	2Q 2013.7-9	上期 (6 months) 2013.4-9	3Q 2013.10-12	3Q累計 (9 months) 2013.4-12	4Q 2014.1-3	下期 (2nd half) 2013.10-2014.3	
								予想 (Forecast)
パブリック事業 (Public Business)								
売上高 Net sales	126,570	176,740	303,310					745,000
(前年度比増減率) (Annual Growth) (%)	10.1	9.1	9.5					9.5
営業利益 (損失) Operating income (loss)	350	14,183	14,533					57,000
(対売上高比率) (Ratio to Net sales) (%)	0.3	8.0	4.8					7.7
エンタープライズ事業 (Enterprise Business)								
売上高 Net sales	58,749	71,344	130,093					265,000
(前年度比増減率) (Annual Growth) (%)	17.4	3.7	9.5					5.3
営業利益 (損失) Operating income (loss)	-2,421	3,148	727					6,000
(対売上高比率) (Ratio to Net sales) (%)	-4.1	4.4	0.6					2.3
テレコムキャリア事業 (Telecom Carrier Business)								
売上高 Net sales	154,018	180,023	334,041					715,000
(前年度比増減率) (Annual Growth) (%)	-0.7	-4.0	-2.5					0.8
営業利益 (損失) Operating income (loss)	5,607	13,775	19,382					60,000
(対売上高比率) (Ratio to Net sales) (%)	3.6	7.7	5.8					8.4
システムプラットフォーム事業 (System Platform Business)								
売上高 Net sales	157,675	193,064	350,739					740,000
(前年度比増減率) (Annual Growth) (%)	-3.3	-5.4	-4.5					-0.6
営業利益 (損失) Operating income (loss)	-6,558	8,395	1,837					29,000
(対売上高比率) (Ratio to Net sales) (%)	-4.2	4.3	0.5					3.9
その他 (Others)								
売上高 Net sales	143,134	121,787	264,921					535,000
(前年度比増減率) (Annual Growth) (%)	-3.5	-37.2	-22.6					-22.0
営業利益 (損失) Operating income (loss)	-9,852	-1,976	-11,828					2,000
(対売上高比率) (Ratio to Net sales) (%)	-6.9	-1.6	-4.5					0.4
消去・配賦不能 (Eliminations/Unclassifiable expense)								
営業利益 (損失) Operating income (loss)	-8,939	-15,333	-24,272					-54,000
合計 (Consolidated total)								
売上高 Net sales	640,146	742,958	1,383,104					3,000,000
(前年度比増減率) (Annual Growth) (%)	1.4	-9.0	-4.5					-2.3
営業利益 (損失) Operating income (loss)	-21,813	22,192	379					100,000
(対売上高比率) (Ratio to Net sales) (%)	-3.4	3.0	0.0					3.3

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

	2010年度 (FY2011)							年間 (Full Year) 2010.4-2011.3
	1Q 2010.4-6	2Q 2010.7-9	上期 (6 months) 2010.4-9	3Q 2010.10-12	3Q累計 (9 months) 2010.4-12	4Q 2011.1-3	下期 (2nd half) 2010.10-2011.3	

単位:百万円 (In millions of yen)

ITソリューション事業 (IT Solutions Business)

売上高 Net sales	241,279	306,463	547,742	253,530	801,272	378,699	632,229	1,179,971
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-10,099	12,106	2,007	-8,599	-6,592	36,893	28,294	30,301
(対売上高比率) (Ratio to Net sales) (%)	-4.2	4.0	0.4	-3.4	-0.8	9.7	4.5	2.6

キャリアネットワーク事業 (Carrier Network Business)

売上高 Net sales	112,333	149,055	261,388	136,028	397,416	179,753	315,781	577,169
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-5,530	13,032	7,502	4,693	12,195	25,676	30,369	37,871
(対売上高比率) (Ratio to Net sales) (%)	-4.9	8.7	2.9	3.5	3.1	14.3	9.6	6.6

社会インフラ事業 (Social Infrastructure Business)

売上高 Net sales	58,392	79,468	137,860	66,618	204,478	114,308	180,926	318,786
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	348	3,674	4,022	444	4,466	10,109	10,553	14,575
(対売上高比率) (Ratio to Net sales) (%)	0.6	4.6	2.9	0.7	2.2	8.8	5.8	4.6

パーソナルソリューション事業 (Personal Solutions Business)

売上高 Net sales	193,537	198,525	392,062	192,989	585,051	181,461	374,450	766,512
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-374	3,270	2,896	-1,630	1,266	-3,177	-4,807	-1,911
(対売上高比率) (Ratio to Net sales) (%)	-0.2	1.6	0.7	-0.8	0.2	-1.8	-1.3	-0.2

その他 (Others)

売上高 Net sales	62,000	68,108	130,108	71,559	201,667	71,319	142,878	272,986
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-1,724	3,893	2,169	2,193	4,362	4,799	6,992	9,161
(対売上高比率) (Ratio to Net sales) (%)	-2.8	5.7	1.7	3.1	2.2	6.7	4.9	3.4

消去・配属不能 (Eliminations/Unclassifiable expense)

営業利益 (損失) Operating income (loss)	-5,852	-11,659	-17,511	-10,580	-28,091	-4,086	-14,666	-32,177
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合計 (Consolidated total)

売上高 Net sales	667,541	801,619	1,469,160	720,724	2,189,884	925,540	1,646,264	3,115,424
(前年度比増減率) (Annual Growth) (%)	-14.2	-8.4	-11.2	-12.7	-11.7	-16.2	-14.7	-13.1
営業利益 (損失) Operating income (loss)	-23,231	24,316	1,085	-13,479	-12,394	70,214	56,735	57,820
(対売上高比率) (Ratio to Net sales) (%)	-3.5	3.0	0.1	-1.9	-0.6	7.6	3.4	1.9

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

	2011年度 (FY2012)							年間 (Full Year)
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
単位:百万円 (In millions of yen)	2011.4-6	2011.7-9	2011.4-9	2011.10-12	2011.4-12	2012.1-3	2011.10-2012.3	2011.4-2012.3

ITソリューション事業 (IT Solutions Business)

売上高 Net sales	237,392	299,271	536,663	256,269	792,932	396,269	652,538	1,189,201
(前年度比増減率) (Annual Growth) (%)	-1.6	-2.3	-2.0	1.1	-1.0	4.6	3.2	0.8
営業利益 (損失) Operating income (loss)	-12,804	13,558	754	-3,562	-2,808	47,580	44,018	44,772
(対売上高比率) (Ratio to Net sales) (%)	-5.4	4.5	0.1	-1.4	-0.4	12.0	6.7	3.8

キャリアネットワーク事業 (Carrier Network Business)

売上高 Net sales	127,478	155,984	283,462	141,701	425,163	177,556	319,257	602,719
(前年度比増減率) (Annual Growth) (%)	13.5	4.6	8.4	4.2	7.0	-1.2	1.1	4.4
営業利益 (損失) Operating income (loss)	2,379	12,891	15,270	8,237	23,507	27,122	35,359	50,629
(対売上高比率) (Ratio to Net sales) (%)	1.9	8.3	5.4	5.8	5.5	15.3	11.1	8.4

社会インフラ事業 (Social Infrastructure Business)

売上高 Net sales	58,777	81,533	140,310	69,985	210,295	120,118	190,103	330,413
(前年度比増減率) (Annual Growth) (%)	0.7	2.6	1.8	5.1	2.8	5.1	5.1	3.6
営業利益 (損失) Operating income (loss)	433	5,665	6,098	1,326	7,424	8,743	10,069	16,167
(対売上高比率) (Ratio to Net sales) (%)	0.7	6.9	4.3	1.9	3.5	7.3	5.3	4.9

パーソナルソリューション事業 (Personal Solutions Business)

売上高 Net sales	183,540	170,754	354,294	142,047	496,341	164,685	306,732	661,026
(前年度比増減率) (Annual Growth) (%)	-5.2	-14.0	-9.6	-26.4	-15.2	-9.2	-18.1	-13.8
営業利益 (損失) Operating income (loss)	1,339	2,090	3,429	-2,963	466	569	-2,394	1,035
(対売上高比率) (Ratio to Net sales) (%)	0.7	1.2	1.0	-2.1	0.1	0.3	-0.8	0.2

その他 (Others)

売上高 Net sales	61,928	66,548	128,476	59,006	187,482	65,995	125,001	253,477
(前年度比増減率) (Annual Growth) (%)	-0.1	-2.3	-1.3	-17.5	-7.0	-7.5	-12.5	-7.1
営業利益 (損失) Operating income (loss)	-1,306	4,328	3,022	2,360	5,382	5,759	8,119	11,141
(対売上高比率) (Ratio to Net sales) (%)	-2.1	6.5	2.4	4.0	2.9	8.7	6.5	4.4

消去・配属不能 (Eliminations/Unclassifiable expense)

営業利益 (損失) Operating income (loss)	-9,481	-12,303	-21,784	-13,603	-35,387	-14,615	-28,218	-50,002
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合計 (Consolidated total)

売上高 Net sales	669,115	774,090	1,443,205	669,008	2,112,213	924,623	1,593,631	3,036,836
(前年度比増減率) (Annual Growth) (%)	0.2	-3.4	-1.8	-7.2	-3.5	-0.1	-3.2	-2.5
営業利益 (損失) Operating income (loss)	-19,440	26,229	6,789	-8,205	-1,416	75,158	66,953	73,742
(対売上高比率) (Ratio to Net sales) (%)	-2.9	3.4	0.5	-1.2	-0.1	8.1	4.2	2.4

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

	2012年度 (FY2013)							年間 (Full Year)
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
単位:百万円 (In millions of yen)	2012.4-6	2012.7-9	2012.4-9	2012.10-12	2012.4-12	2013.1-3	2012.10-2013.3	2012.4-2013.3

ITソリューション事業 (IT Solutions Business)

売上高 Net sales	249,172	329,160	578,332	280,920	859,252	386,575	667,495	1,245,827
(前年度比増減率) (Annual Growth) (%)	5.0	10.0	7.8	9.6	8.4	-2.4	2.3	4.8
営業利益 (損失) Operating income (loss)	-5,793	28,612	22,819	7,400	30,219	35,897	43,297	66,116
(対売上高比率) (Ratio to Net sales) (%)	-2.3	8.7	3.9	2.6	3.5	-24.6	6.5	5.3

キャリアネットワーク事業 (Carrier Network Business)

売上高 Net sales	141,330	170,718	312,048	152,645	464,693	182,997	335,642	647,690
(前年度比増減率) (Annual Growth) (%)	10.9	9.4	10.1	7.7	9.3	3.1	5.1	7.5
営業利益 (損失) Operating income (loss)	11,212	15,745	26,957	16,530	43,487	19,642	36,172	63,129
(対売上高比率) (Ratio to Net sales) (%)	7.9	9.2	8.6	10.8	9.4	-27.6	10.8	9.7

社会インフラ事業 (Social Infrastructure Business)

売上高 Net sales	59,244	82,663	141,907	83,737	225,644	146,679	230,416	372,323
(前年度比増減率) (Annual Growth) (%)	0.8	1.4	1.1	19.6	7.3	22.1	21.2	12.7
営業利益 (損失) Operating income (loss)	1,395	6,764	8,159	5,914	14,073	13,737	19,651	27,810
(対売上高比率) (Ratio to Net sales) (%)	2.4	8.2	5.7	7.1	6.2	57.1	8.5	7.5

パーソナルソリューション事業 (Personal Solutions Business)

売上高 Net sales	132,490	169,995	302,485	149,587	452,072	137,077	286,664	589,149
(前年度比増減率) (Annual Growth) (%)	-27.8	-0.4	-14.6	5.3	-8.9	-16.8	-6.5	-10.9
営業利益 (損失) Operating income (loss)	-2,958	4,150	1,192	5,189	6,381	-10,071	-4,882	-3,690
(対売上高比率) (Ratio to Net sales) (%)	-2.2	2.4	0.4	3.5	1.4	-1,869.9	-1.7	-0.6

その他 (Others)

売上高 Net sales	49,297	63,740	113,037	55,142	168,179	48,441	103,583	216,620
(前年度比増減率) (Annual Growth) (%)	-20.4	-4.2	-12.0	-6.5	-10.3	-26.6	-17.1	-14.5
営業利益 (損失) Operating income (loss)	-1,400	14,372	12,972	4,442	17,414	4,902	9,344	22,316
(対売上高比率) (Ratio to Net sales) (%)	-2.8	22.5	11.5	8.1	10.4	-14.9	9.0	10.3

消去・配属不能 (Eliminations/Unclassifiable expense)

営業利益 (損失) Operating income (loss)	-10,336	-14,395	-24,731	-15,038	-39,769	-21,265	-36,303	-61,034
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合計 (Consolidated total)

売上高 Net sales	631,533	816,276	1,447,809	722,031	2,169,840	901,769	1,623,800	3,071,609
(前年度比増減率) (Annual Growth) (%)	-5.6	5.4	0.3	7.9	2.7	-2.5	1.9	1.1
営業利益 (損失) Operating income (loss)	-7,880	55,248	47,368	24,437	71,805	42,842	67,279	114,647
(対売上高比率) (Ratio to Net sales) (%)	-1.2	6.8	3.3	3.4	3.3	-43.0	4.1	3.7

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

単位: 百万円 (In millions of yen)

	2008年度 (FY2009)							
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	年間 (Full Year)
	2008.4-6	2008.7-9	2008.4-9	2008.10-12	2008.4-12	2009.1-3	2008.10-2009.3	2008.4-2009.3
ITサービス事業 (IT Services Business)								
売上高 Net sales	181,619	235,181	416,800	190,175	606,975	326,775	516,950	933,750
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-3,871	13,724	9,853	1,769	11,622	40,203	41,972	51,825
(対売上高比率) (Ratio to Net sales) (%)	-2.1	5.8	2.4	0.9	1.9	12.3	8.1	5.6
プラットフォーム事業 (Platform Business)								
売上高 Net sales	112,269	116,832	229,101	108,473	337,574	131,818	240,291	469,392
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	9,180	-2,409	6,771	-880	5,891	5,595	4,715	11,486
(対売上高比率) (Ratio to Net sales) (%)	8.2	-2.1	3.0	-0.8	1.7	4.2	2.0	2.4
キャリアネットワーク事業 (Carrier Network Business)								
売上高 Net sales	170,984	225,162	396,146	178,223	574,369	232,641	410,864	807,010
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	3,438	17,462	20,900	10,296	31,196	20,371	30,667	51,567
(対売上高比率) (Ratio to Net sales) (%)	2.0	7.8	5.3	5.8	5.4	8.8	7.5	6.4
社会インフラ事業 (Social Infrastructure Business)								
売上高 Net sales	59,831	88,386	148,217	67,462	215,679	124,691	192,153	340,370
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-2,248	3,300	1,052	-68	984	6,912	6,844	7,896
(対売上高比率) (Ratio to Net sales) (%)	-3.8	3.7	0.7	-0.1	0.5	5.5	3.6	2.3
パーソナルソリューション事業 (Personal Solutions Business)								
売上高 Net sales	235,248	219,150	454,398	204,112	658,510	189,906	394,018	848,416
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	5,548	-7,185	-1,637	-4,743	-6,380	-7,774	-12,517	-14,154
(対売上高比率) (Ratio to Net sales) (%)	2.4	-3.3	-0.4	-2.3	-1.0	-4.1	-3.2	-1.7
その他 (Others)								
売上高 Net sales	241,291	241,847	483,138	199,895	683,033	133,632	333,527	816,665
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-1,646	1,810	164	-22,091	-21,927	-65,181	-87,272	-87,108
(対売上高比率) (Ratio to Net sales) (%)	-0.7	0.7	0.0	-11.1	-3.2	-48.8	-26.2	-10.7
消去・配賦不能 (Eliminations/Unclassifiable expense)								
営業利益 (損失) Operating income (loss)	-6,292	-17,419	-23,711	-9,035	-32,746	5,033	-4,002	-27,713
合計 (Consolidated total)								
売上高 Net sales	1,001,242	1,126,558	2,127,800	948,340	3,076,140	1,139,463	2,087,803	4,215,603
(前年度比増減率) (Annual Growth) (%)	-0.7	-0.6	-0.6	-9.9	-3.7	-20.0	-15.7	-8.7
営業利益 (損失) Operating income (loss)	4,109	9,283	13,392	-24,752	-11,360	5,159	-19,593	-6,201
(対売上高比率) (Ratio to Net sales) (%)	0.4	0.8	0.6	-2.6	-0.4	0.5	-0.9	-0.1

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

単位: 百万円 (In millions of yen)

	2009年度 (FY2010)							年間 (Full Year)
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
	2009.4-6	2009.7-9	2009.4-9	2009.10-12	2009.4-12	2010.1-3	2009.10-2010.3	
ITサービス事業 (IT Services Business)								
売上高 Net sales	167,581	209,758	377,339	187,558	564,897	301,452	489,010	866,349
(前年度比増減率) (Annual Growth) (%)	-7.7	-10.8	-9.5	-1.4	-6.9	-7.7	-5.4	-7.2
営業利益 (損失) Operating income (loss)	-600	10,156	9,556	3,420	12,976	40,204	43,624	53,180
(対売上高比率) (Ratio to Net sales) (%)	-0.4	4.8	2.5	1.8	2.3	13.3	8.9	6.1
プラットフォーム事業 (Platform Business)								
売上高 Net sales	73,935	92,261	166,196	86,952	253,148	120,562	207,514	373,710
(前年度比増減率) (Annual Growth) (%)	-34.1	-21.0	-27.5	-19.8	-25.0	-8.5	-13.6	-20.4
営業利益 (損失) Operating income (loss)	-14,133	674	-13,459	-303	-13,762	12,057	11,754	-1,705
(対売上高比率) (Ratio to Net sales) (%)	-19.1	0.7	-8.1	-0.3	-5.4	10.0	5.7	-0.5
キャリアネットワーク事業 (Carrier Network Business)								
売上高 Net sales	141,666	166,909	308,575	142,887	451,462	175,949	318,836	627,411
(前年度比増減率) (Annual Growth) (%)	-17.1	-25.9	-22.1	-19.8	-21.4	-24.4	-22.4	-22.3
営業利益 (損失) Operating income (loss)	549	11,823	12,372	2,034	14,406	16,936	18,970	31,342
(対売上高比率) (Ratio to Net sales) (%)	0.4	7.1	4.0	1.4	3.2	9.6	5.9	5.0
社会インフラ事業 (Social Infrastructure Business)								
売上高 Net sales	57,246	72,431	129,677	64,707	194,384	122,182	186,889	316,566
(前年度比増減率) (Annual Growth) (%)	-4.3	-18.1	-12.5	-4.1	-9.9	-2.0	-2.7	-7.0
営業利益 (損失) Operating income (loss)	-684	3,390	2,706	556	3,262	18,449	19,005	21,711
(対売上高比率) (Ratio to Net sales) (%)	-1.2	4.7	2.1	0.9	1.7	15.1	10.2	6.9
パーソナルソリューション事業 (Personal Solutions Business)								
売上高 Net sales	194,939	167,394	362,333	176,706	539,039	198,706	375,412	737,745
(前年度比増減率) (Annual Growth) (%)	-17.1	-23.6	-20.3	-13.4	-18.1	4.6	-4.7	-13.0
営業利益 (損失) Operating income (loss)	8,926	-724	8,202	3,446	11,648	7,204	10,650	18,852
(対売上高比率) (Ratio to Net sales) (%)	4.6	-0.4	2.3	2.0	2.2	3.6	2.8	2.6
その他 (Others)								
売上高 Net sales	143,098	166,475	309,573	166,549	476,122	185,245	351,794	661,367
(前年度比増減率) (Annual Growth) (%)	-40.7	-31.2	-35.9	-16.7	-30.3	38.6	5.5	-19.0
営業利益 (損失) Operating income (loss)	-24,660	-12,922	-37,582	-7,707	-45,289	360	-7,347	-44,929
(対売上高比率) (Ratio to Net sales) (%)	-17.2	-7.8	-12.1	-4.6	-9.5	0.2	-2.1	-6.8
消去・配賦不能 (Eliminations/Unclassifiable expense)								
営業利益 (損失) Operating income (loss)	-9,445	-10,053	-19,498	-8,974	-28,472	926	-8,048	-27,546
合計 (Consolidated total)								
売上高 Net sales	778,465	875,228	1,653,693	825,359	2,479,052	1,104,096	1,929,455	3,583,148
(前年度比増減率) (Annual Growth) (%)	-22.3	-22.3	-22.3	-13.0	-19.4	-3.1	-7.6	-15.0
営業利益 (損失) Operating income (loss)	-40,047	2,344	-37,703	-7,528	-45,231	96,136	88,608	50,905
(対売上高比率) (Ratio to Net sales) (%)	-5.1	0.3	-2.3	-0.9	-1.8	8.7	4.6	1.4

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

単位: 百万円 (In millions of yen)

	2010年度 (FY2011)							
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	年間 (Full Year)
	2010.4-6	2010.7-9	2010.4-9	2010.10-12	2010.4-12	2011.1-3	2010.10-2011.3	2010.4-2011.3
ITサービス事業 (IT Services Business)								
売上高 Net sales	161,235	209,746	370,981	171,010	541,991	262,210	433,220	804,201
(前年度比増減率) (Annual Growth) (%)	-3.8	-0.0	-1.7	-8.8	-4.1	-13.0	-11.4	-7.2
営業利益 (損失) Operating income (loss)	-5,691	9,234	3,543	-6,603	-3,060	24,477	17,874	21,417
(対売上高比率) (Ratio to Net sales) (%)	-3.5	4.4	1.0	-3.9	-0.6	9.3	4.1	2.7
プラットフォーム事業 (Platform Business)								
売上高 Net sales	80,044	96,717	176,761	82,520	259,281	116,489	199,009	375,770
(前年度比増減率) (Annual Growth) (%)	8.3	4.8	6.4	-5.1	2.4	-3.4	-4.1	0.6
営業利益 (損失) Operating income (loss)	-4,408	2,872	-1,536	-1,996	-3,532	12,416	10,420	8,884
(対売上高比率) (Ratio to Net sales) (%)	-5.5	3.0	-0.9	-2.4	-1.4	10.7	5.2	2.4
キャリアネットワーク事業 (Carrier Network Business)								
売上高 Net sales	116,766	154,206	270,972	145,714	416,686	188,737	334,451	605,423
(前年度比増減率) (Annual Growth) (%)	-17.6	-7.6	-12.2	2.0	-7.7	7.3	4.9	-3.5
営業利益 (損失) Operating income (loss)	-5,988	12,961	6,973	5,848	12,821	27,912	33,760	40,733
(対売上高比率) (Ratio to Net sales) (%)	-5.1	8.4	2.6	4.0	3.1	14.8	10.1	6.7
社会インフラ事業 (Social Infrastructure Business)								
売上高 Net sales	58,392	79,468	137,860	66,618	204,478	114,308	180,926	318,786
(前年度比増減率) (Annual Growth) (%)	2.0	9.7	6.3	3.0	5.2	-6.4	-3.2	0.7
営業利益 (損失) Operating income (loss)	348	3,674	4,022	444	4,466	10,109	10,553	14,575
(対売上高比率) (Ratio to Net sales) (%)	0.6	4.6	2.9	0.7	2.2	8.8	5.8	4.6
パーソナルソリューション事業 (Personal Solutions Business)								
売上高 Net sales	193,537	198,525	392,062	192,989	585,051	181,461	374,450	766,512
(前年度比増減率) (Annual Growth) (%)	-0.7	18.6	8.2	9.2	8.5	-8.7	-0.3	3.9
営業利益 (損失) Operating income (loss)	-374	3,270	2,896	-1,630	1,266	-3,177	-4,807	-1,911
(対売上高比率) (Ratio to Net sales) (%)	-0.2	1.6	0.7	-0.8	0.2	-1.8	-1.3	-0.2
その他 (Others)								
売上高 Net sales	57,567	62,957	120,524	61,873	182,397	62,335	124,208	244,732
(前年度比増減率) (Annual Growth) (%)	-59.8	-62.2	-61.1	-62.8	-61.7	-66.3	-64.7	-63.0
営業利益 (損失) Operating income (loss)	-1,132	4,168	3,036	1,310	4,346	2,942	4,252	7,288
(対売上高比率) (Ratio to Net sales) (%)	-2.0	6.6	2.5	2.1	2.4	4.7	3.4	3.0
消去・配賦不能 (Eliminations/Unclassifiable expense)								
営業利益 (損失) Operating income (loss)	-5,986	-11,863	-17,849	-10,852	-28,701	-4,465	-15,317	-33,166
合計 (Consolidated total)								
売上高 Net sales	667,541	801,619	1,469,160	720,724	2,189,884	925,540	1,646,264	3,115,424
(前年度比増減率) (Annual Growth) (%)	-14.2	-8.4	-11.2	-12.7	-11.7	-16.2	-14.7	-13.1
営業利益 (損失) Operating income (loss)	-23,231	24,316	1,085	-13,479	-12,394	70,214	56,735	57,820
(対売上高比率) (Ratio to Net sales) (%)	-3.5	3.0	0.1	-1.9	-0.6	7.6	3.4	1.9

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

単位: 百万円 (In millions of yen)

	2011年度 (FY2012)							
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	年間 (Full Year)
	2011.4-6	2011.7-9	2011.4-9	2011.10-12	2011.4-12	2012.1-3	2011.10-2012.3	2011.4-2012.3
ITサービス事業 (IT Services Business)								
売上高 Net sales	157,507	205,202	362,709	175,791	538,500	278,351	454,142	816,851
(前年度比増減率) (Annual Growth) (%)	-2.3	-2.2	-2.2	2.8	-0.6	6.2	4.8	1.6
営業利益 (損失) Operating income (loss)	-7,381	10,349	2,968	1,340	4,308	35,219	36,559	39,527
(対売上高比率) (Ratio to Net sales) (%)	-4.7	5.0	0.8	0.8	0.8	12.7	8.1	4.8
プラットフォーム事業 (Platform Business)								
売上高 Net sales	79,885	94,069	173,954	80,478	254,432	117,918	198,396	372,350
(前年度比増減率) (Annual Growth) (%)	-0.2	-2.7	-1.6	-2.5	-1.9	1.2	-0.3	-0.9
営業利益 (損失) Operating income (loss)	-5,423	3,209	-2,214	-4,902	-7,116	12,361	7,459	5,245
(対売上高比率) (Ratio to Net sales) (%)	-6.8	3.4	-1.3	-6.1	-2.8	10.5	3.8	1.4
キャリアネットワーク事業 (Carrier Network Business)								
売上高 Net sales	131,856	162,323	294,179	148,313	442,492	190,472	338,785	632,964
(前年度比増減率) (Annual Growth) (%)	12.9	5.3	8.6	1.8	6.2	0.9	1.3	4.5
営業利益 (損失) Operating income (loss)	1,796	13,512	15,308	9,324	24,632	31,452	40,776	56,084
(対売上高比率) (Ratio to Net sales) (%)	1.4	8.3	5.2	6.3	5.6	16.5	12.0	8.9
社会インフラ事業 (Social Infrastructure Business)								
売上高 Net sales	58,777	81,533	140,310	69,985	210,295	120,118	190,103	330,413
(前年度比増減率) (Annual Growth) (%)	0.7	2.6	1.8	5.1	2.8	5.1	5.1	3.6
営業利益 (損失) Operating income (loss)	433	5,665	6,098	1,326	7,424	8,743	10,069	16,167
(対売上高比率) (Ratio to Net sales) (%)	0.7	6.9	4.3	1.9	3.5	7.3	5.3	4.9
パーソナルソリューション事業 (Personal Solutions Business)								
売上高 Net sales	183,540	170,754	354,294	142,047	496,341	164,685	306,732	661,026
(前年度比増減率) (Annual Growth) (%)	-5.2	-14.0	-9.6	-26.4	-15.2	-9.2	-18.1	-13.8
営業利益 (損失) Operating income (loss)	1,339	2,090	3,429	-2,963	466	569	-2,394	1,035
(対売上高比率) (Ratio to Net sales) (%)	0.7	1.2	1.0	-2.1	0.1	0.3	-0.8	0.2
その他 (Others)								
売上高 Net sales	57,550	60,209	117,759	52,394	170,153	53,079	105,473	223,232
(前年度比増減率) (Annual Growth) (%)	-0.0	-4.4	-2.3	-15.3	-6.7	-14.8	-15.1	-8.8
営業利益 (損失) Operating income (loss)	-495	4,037	3,542	1,551	5,093	1,984	3,535	7,077
(対売上高比率) (Ratio to Net sales) (%)	-0.9	6.7	3.0	3.0	3.0	3.7	3.4	3.2
消去・配賦不能 (Eliminations/Unclassifiable expense)								
営業利益 (損失) Operating income (loss)	-9,709	-12,633	-22,342	-13,881	-36,223	-15,170	-29,051	-51,393
合計 (Consolidated total)								
売上高 Net sales	669,115	774,090	1,443,205	669,008	2,112,213	924,623	1,593,631	3,036,836
(前年度比増減率) (Annual Growth) (%)	0.2	-3.4	-1.8	-7.2	-3.5	-0.1	-3.2	-2.5
営業利益 (損失) Operating income (loss)	-19,440	26,229	6,789	-8,205	-1,416	75,158	66,953	73,742
(対売上高比率) (Ratio to Net sales) (%)	-2.9	3.4	0.5	-1.2	-0.1	8.1	4.2	2.4

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

単位: 百万円 (In millions of yen)

	2007年度 (FY2008)							年間 (Full Year)
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
	2007.4-6	2007.7-9	2007.4-9	2007.10-12	2007.4-12	2008.1-3	2007.10-2008.3	2007.4-2008.3
ITサービス事業 (IT Services Business)								
売上高 Net sales	176,076	230,629	406,705	206,543	613,248	347,219	553,762	960,467
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	517	12,158	12,675	8,491	21,166	44,755	53,246	65,921
(対売上高比率) (Ratio to Net sales) (%)	0.3	5.3	3.1	4.1	3.5	12.9	9.6	6.9
ITプロダクト事業 (IT Products Business)								
売上高 Net sales	49,340	61,121	110,461	53,229	163,690	88,238	141,467	251,928
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-3,244	-940	-4,184	110	-4,074	12,169	12,279	8,095
(対売上高比率) (Ratio to Net sales) (%)	-6.6	-1.5	-3.8	0.2	-2.5	13.8	8.7	3.2
ネットワークシステム事業 (Network Systems Business)								
売上高 Net sales	234,837	273,322	508,159	232,030	740,189	326,635	558,665	1,066,824
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	14,439	10,357	24,796	7,794	32,590	36,394	44,188	68,984
(対売上高比率) (Ratio to Net sales) (%)	6.1	3.8	4.9	3.4	4.4	11.1	7.9	6.5
社会インフラ事業 (Social Infrastructure Business)								
売上高 Net sales	60,479	89,375	149,854	71,047	220,901	144,610	215,657	365,511
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	1,315	-2,358	-1,043	5,743	4,700	9,748	15,491	14,448
(対売上高比率) (Ratio to Net sales) (%)	2.2	-2.6	-0.7	8.1	2.1	6.7	7.2	4.0
パーソナルソリューション事業 (Personal Solutions Business)								
売上高 Net sales	223,808	219,071	442,879	220,984	663,863	266,920	487,904	930,783
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	7,232	-4,115	3,117	1,159	4,276	13,336	14,495	17,612
(対売上高比率) (Ratio to Net sales) (%)	3.2	-1.9	0.7	0.5	0.6	5.0	3.0	1.9
エレクトロニクスデバイス事業 (Electron Devices Business)								
売上高 Net sales	208,894	221,801	430,695	224,821	655,516	204,471	429,292	859,987
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	-1,510	4,383	2,873	2,683	5,556	2,806	5,489	8,362
(対売上高比率) (Ratio to Net sales) (%)	-0.7	2.0	0.7	1.2	0.8	1.4	1.3	1.0
その他 (Others)								
売上高 Net sales	54,367	37,473	91,840	43,561	135,401	46,252	89,813	181,653
(前年度比増減率) (Annual Growth) (%)								
営業利益 (損失) Operating income (loss)	1,170	7,322	8,492	-34	8,458	6,213	6,179	14,671
(対売上高比率) (Ratio to Net sales) (%)	2.2	19.5	9.2	-0.1	6.2	13.4	6.9	8.1
消去・配賦不能 (Eliminations/Unclassifiable expense)								
営業利益 (損失) Operating income (loss)	-8,588	-10,702	-19,290	-9,933	-29,223	-12,105	-22,038	-41,328
合計 (Consolidated total)								
売上高 Net sales	1,007,801	1,132,792	2,140,593	1,052,215	3,192,808	1,424,345	2,476,560	4,617,153
(前年度比増減率) (Annual Growth) (%)	-2.3	-4.8	-3.6	-4.0	-3.8	6.7	1.9	-0.8
営業利益 (損失) Operating income (loss)	11,331	16,105	27,436	16,013	43,449	113,316	129,329	156,765
(対売上高比率) (Ratio to Net sales) (%)	1.1	1.4	1.3	1.5	1.4	8.0	5.2	3.4

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

単位: 百万円 (In millions of yen)

	2008年度 (FY2009)							年間 (Full Year)
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
	2008.4-6	2008.7-9	2008.4-9	2008.10-12	2008.4-12	2009.1-3	2008.10-2009.3	2008.4-2009.3

ITサービス事業 (IT Services Business)

売上高 Net sales	183,647	237,215	420,862	192,158	613,020	328,792	520,950	941,812
(前年度比増減率) (Annual Growth) (%)	4.3	2.9	3.5	-7.0	-0.0	-5.3	-5.9	-1.9
営業利益 (損失) Operating income (loss)	-3,099	13,352	10,253	1,611	11,864	44,159	45,770	56,023
(対売上高比率) (Ratio to Net sales) (%)	-1.7	5.6	2.4	0.8	1.9	13.4	8.8	5.9

ITプロダクト事業 (IT Products Business)

売上高 Net sales	62,562	63,773	126,335	65,093	191,428	75,101	140,194	266,529
(前年度比増減率) (Annual Growth) (%)	26.8	4.3	14.4	22.3	16.9	-14.9	-0.9	5.8
営業利益 (損失) Operating income (loss)	12,488	-1,334	11,154	2,065	13,219	8,531	10,596	21,750
(対売上高比率) (Ratio to Net sales) (%)	20.0	-2.1	8.8	3.2	6.9	11.4	7.6	8.2

ネットワークシステム事業 (Network Systems Business)

売上高 Net sales	218,663	276,187	494,850	219,620	714,470	287,341	506,961	1,001,811
(前年度比増減率) (Annual Growth) (%)	-6.9	1.0	-2.6	-5.3	-3.5	-12.0	-9.3	-6.1
営業利益 (損失) Operating income (loss)	488	14,177	14,665	6,667	21,332	20,620	27,287	41,952
(対売上高比率) (Ratio to Net sales) (%)	0.2	5.1	3.0	3.0	3.0	7.2	5.4	4.2

社会インフラ事業 (Social Infrastructure Business)

売上高 Net sales	59,831	88,386	148,217	67,462	215,679	124,691	192,153	340,370
(前年度比増減率) (Annual Growth) (%)	-1.1	-1.1	-1.1	-5.0	-2.4	-13.8	-10.9	-6.9
営業利益 (損失) Operating income (loss)	-2,398	2,737	339	383	722	7,469	7,852	8,191
(対売上高比率) (Ratio to Net sales) (%)	-4.0	3.1	0.2	0.6	0.3	6.0	4.1	2.4

パーソナルソリューション事業 (Personal Solutions Business)

売上高 Net sales	235,296	219,198	454,494	204,160	658,654	189,954	394,114	848,608
(前年度比増減率) (Annual Growth) (%)	5.1	0.1	2.6	-7.6	-0.8	-28.8	-19.2	-8.8
営業利益 (損失) Operating income (loss)	5,918	-7,453	-1,535	-4,824	-6,359	-6,853	-11,677	-13,212
(対売上高比率) (Ratio to Net sales) (%)	2.5	-3.4	-0.3	-2.4	-1.0	-3.6	-3.0	-1.6

エレクトロニクス事業 (Electron Devices Business)

売上高 Net sales	203,696	206,677	410,373	157,502	567,875	103,771	261,273	671,646
(前年度比増減率) (Annual Growth) (%)	-2.5	-6.8	-4.7	-29.9	-13.4	-49.2	-39.1	-21.9
営業利益 (損失) Operating income (loss)	-1,654	1,095	-559	-24,650	-25,209	-62,629	-87,279	-87,838
(対売上高比率) (Ratio to Net sales) (%)	-0.8	0.5	-0.1	-15.7	-4.4	-60.4	-33.4	-13.1

その他 (Others)

売上高 Net sales	37,547	35,122	72,669	42,345	115,014	29,813	72,158	144,827
(前年度比増減率) (Annual Growth) (%)	-30.9	-6.3	-20.9	-2.8	-15.1	-35.5	-19.7	-20.3
営業利益 (損失) Operating income (loss)	-36	494	458	3,051	3,509	2,252	5,303	5,761
(対売上高比率) (Ratio to Net sales) (%)	-0.1	1.4	0.6	7.2	3.1	7.6	7.3	4.0

消去・配賦不能 (Eliminations/Unclassifiable expense)

営業利益 (損失) Operating income (loss)	-7,598	-13,785	-21,383	-9,055	-30,438	-8,390	-17,445	-38,828
合計 (Consolidated total)								

売上高 Net sales	1,001,242	1,126,558	2,127,800	948,340	3,076,140	1,139,463	2,087,803	4,215,603
(前年度比増減率) (Annual Growth) (%)	-0.7	-0.6	-0.6	-9.9	-3.7	-20.0	-15.7	-8.7
営業利益 (損失) Operating income (loss)	4,109	9,283	13,392	-24,752	-11,360	5,159	-19,593	-6,201
(対売上高比率) (Ratio to Net sales) (%)	0.4	0.8	0.6	-2.6	-0.4	0.5	-0.9	-0.1

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* 売上高 (外部顧客に対する売上高)
* Net Sales (to Customers)

単位: 百万円 (In millions of yen)

	2009年度 (FY2010)							年間 (Full Year)
	1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
	2009.4-6	2009.7-9	2009.4-9	2009.10-12	2009.4-12	2010.1-3	2009.10-2010.3	2009.4-2010.3
ITサービス事業 (IT Services Business)								
売上高 Net sales	169,717	212,789	382,506	189,865	572,371	304,099	493,964	876,470
(前年度比増減率) (Annual Growth) (%)	-7.6	-10.3	-9.1	-1.2	-6.6	-7.5	-5.2	-6.9
営業利益 (損失) Operating income (loss)	-73	10,533	10,460	3,624	14,084	45,202	48,826	59,286
(対売上高比率) (Ratio to Net sales) (%)	-0.0	4.9	2.7	1.9	2.5	14.9	9.9	6.8
ITプロダクト事業 (IT Products Business)								
売上高 Net sales	39,091	49,460	88,551	49,729	138,280	70,937	120,666	209,217
(前年度比増減率) (Annual Growth) (%)	-37.5	-22.4	-29.9	-23.6	-27.8	-5.5	-13.9	-21.5
営業利益 (損失) Operating income (loss)	-10,995	-1,313	-12,308	1,248	-11,060	9,936	11,184	-1,124
(対売上高比率) (Ratio to Net sales) (%)	-28.1	-2.7	-13.9	2.5	-8.0	14.0	9.3	-0.5
ネットワークシステム事業 (Network Systems Business)								
売上高 Net sales	175,038	208,053	383,091	178,701	561,792	224,089	402,790	785,881
(前年度比増減率) (Annual Growth) (%)	-20.0	-24.7	-22.6	-18.6	-21.4	-22.0	-20.5	-21.6
営業利益 (損失) Operating income (loss)	-3,547	12,349	8,802	-665	8,137	19,832	19,167	27,969
(対売上高比率) (Ratio to Net sales) (%)	-2.0	5.9	2.3	-0.4	1.4	8.9	4.8	3.6
社会インフラ事業 (Social Infrastructure Business)								
売上高 Net sales	57,246	72,431	129,677	64,707	194,384	122,182	186,889	316,566
(前年度比増減率) (Annual Growth) (%)	-4.3	-18.1	-12.5	-4.1	-9.9	-2.0	-2.7	-7.0
営業利益 (損失) Operating income (loss)	-421	3,074	2,653	-306	2,347	20,403	20,097	22,750
(対売上高比率) (Ratio to Net sales) (%)	-0.7	4.2	2.0	-0.5	1.2	16.7	10.8	7.2
パーソナルソリューション事業 (Personal Solutions Business)								
売上高 Net sales	194,987	167,389	362,376	176,728	539,104	198,766	375,494	737,870
(前年度比増減率) (Annual Growth) (%)	-17.1	-23.6	-20.3	-13.4	-18.2	4.6	-4.7	-13.0
営業利益 (損失) Operating income (loss)	8,727	-804	7,923	3,230	11,153	8,126	11,356	19,279
(対売上高比率) (Ratio to Net sales) (%)	4.5	-0.5	2.2	1.8	2.1	4.1	3.0	2.6
エレクトロニクス事業 (Electron Devices Business)								
売上高 Net sales	122,166	146,393	268,559	144,678	413,237	159,537	304,215	572,774
(前年度比増減率) (Annual Growth) (%)	-40.0	-29.2	-34.6	-8.1	-27.2	53.7	16.4	-14.7
営業利益 (損失) Operating income (loss)	-27,616	-14,988	-42,604	-10,174	-52,778	-4,049	-14,223	-56,827
(対売上高比率) (Ratio to Net sales) (%)	-22.6	-10.2	-15.9	-7.0	-12.8	-2.5	-4.7	-9.9
その他 (Others)								
売上高 Net sales	20,220	18,713	38,933	20,951	59,884	24,486	45,437	84,370
(前年度比増減率) (Annual Growth) (%)	-46.1	-46.7	-46.4	-50.5	-47.9	-17.9	-37.0	-41.7
営業利益 (損失) Operating income (loss)	340	2,769	3,109	2,524	5,633	5,448	7,972	11,081
(対売上高比率) (Ratio to Net sales) (%)	1.7	14.8	8.0	12.0	9.4	22.2	17.5	13.1
消去・配賦不能 (Eliminations/Unclassifiable expense)								
営業利益 (損失) Operating income (loss)	-6,462	-9,276	-15,738	-7,009	-22,747	-8,762	-15,771	-31,509
合計 (Consolidated total)								
売上高 Net sales	778,465	875,228	1,653,693	825,359	2,479,052	1,104,096	1,929,455	3,583,148
(前年度比増減率) (Annual Growth) (%)	-22.3	-22.3	-22.3	-13.0	-19.4	-3.1	-7.6	-15.0
営業利益 (損失) Operating income (loss)	-40,047	2,344	-37,703	-7,528	-45,231	96,136	88,608	50,905
(対売上高比率) (Ratio to Net sales) (%)	-5.1	0.3	-2.3	-0.9	-1.8	8.7	4.6	1.4

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携帯電話機出荷台数 (Mobile Terminal Sales)		2003年度 (FY2004)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
単位:千台 (K units)		2003.4-6	2003.7-9	2003.4-9	2003.10-12	2003.4-12	2004.1-3	2003.10-2004.3	2003.4-2004.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)	4,100	3,600	7,700	3,400	11,100	4,400	7,800	15,500
		2004年度 (FY2005)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
		2004.4-6	2004.7-9	2004.4-9	2004.10-12	2004.4-12	2005.1-3	2004.10-2005.3	2004.4-2005.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)	3,300	2,700	6,000	3,200	9,200	3,900	7,100	13,100
		-19.5	-25.0	-22.1	-5.9	-17.1	-11.4	-9.0	-15.5
		2005年度 (FY2006)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
		2005.4-6	2005.7-9	2005.4-9	2005.10-12	2005.4-12	2006.1-3	2005.10-2006.3	2005.4-2006.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)	2,400	2,300	4,700	3,100	7,800	3,100	6,200	10,900
		-27.3	-14.8	-21.7	-3.1	-15.2	-20.5	-12.7	-16.8
		2006年度 (FY2007)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
		2006.4-6	2006.7-9	2006.4-9	2006.10-12	2006.4-12	2007.1-3	2006.10-2007.3	2006.4-2007.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)	1,700	1,200	2,900	1,400	4,300	1,300	2,700	5,600
		-29.2	-47.8	-38.3	-54.8	-44.9	-58.1	-56.5	-48.6
		2007年度 (FY2008)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
		2007.4-6	2007.7-9	2007.4-9	2007.10-12	2007.4-12	2008.1-3	2007.10-2008.3	2007.4-2008.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)	1,200	900	2,100	1,100	3,200	1,600	2,700	4,800
		-29.4	-25.0	-27.6	-21.4	-25.6	23.1	0.0	-14.3
		2008年度 (FY2009)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
		2008.4-6	2008.7-9	2008.4-9	2008.10-12	2008.4-12	2009.1-3	2008.10-2009.3	2008.4-2009.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)	1,600	1,200	2,800	1,300	4,100	1,000	2,300	5,100
		33.3	33.3	33.3	18.2	28.1	-37.5	-14.8	6.3
		2009年度 (FY2010)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
		2009.4-6	2009.7-9	2009.4-9	2009.10-12	2009.4-12	2010.1-3	2009.10-2010.3	2009.4-2010.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)	1,300	900	2,200	700	2,900	700	1,400	3,600
		-18.8	-25.0	-21.4	-46.2	-29.3	-30.0	-39.1	-29.4
		2010年度 (FY2011)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
		2010.4-6	2010.7-9	2010.4-9	2010.10-12	2010.4-12	2011.1-3	2010.10-2011.3	2010.4-2011.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)			2,400				2,000	4,400
				9.1				42.9	22.2
		2011年度 (FY2012)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
		2011.4-6	2011.7-9	2011.4-9	2011.10-12	2011.4-12	2012.1-3	2011.10-2012.3	2011.4-2012.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)			2,400				1,800	4,200
				0.0				-10.0	-4.5
		2012年度 (FY2013)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
		2012.4-6	2012.7-9	2012.4-9	2012.10-12	2012.4-12	2013.1-3	2012.10-2013.3	2012.4-2013.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)			1,700				1,200	2,900
				-29.2				-33.3	-31.0
		2013年度 (FY2014)							年間 (Full Year)
		1Q	2Q	上期 (6 months)	3Q	3Q累計 (9 months)	4Q	下期 (2nd half)	
		2013.4-6	2013.7-9	2013.4-9	2013.10-12	2013.4-12	2014.1-3	2013.10-2014.3	2013.4-2014.3
出荷台数 Sales	(前年度比増減率) (Annual Growth) (%)			850					
				-50.0					